January 20, 2026

To Whom It May Concern:

Company Name: NAGASE & CO., LTD.
Representative: Hiroyuki Ueshima,
Representative Director,
President and CEO
Stock Exchange Listings:
Tokyo (Prime Market) Code 8012
Contact: Kazuhiro Hanba,
Executive Officer,
General Manager,
Corporate Management Dept.
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Notice Regarding the Status and Completion of Repurchase of Own Shares

(Repurchase of Own Shares pursuant to the Articles of Incorporation under Article 165, Paragraph 2 of the Companies Act)

NAGASE & CO., LTD. (hereinafter referred to as "NAGASE") resolved at the Board of Directors meeting held on November 6, 2025, to repurchase its own shares pursuant to Article 156 of the Companies Act, as applied by replacing terms under Article 165, Paragraph 3 of the same Act.
NAGASE hereby announces the status of repurchase as follows.
With this repurchase, the repurchase of own shares has been completed.
NAGASE will continue to make efforts to improve capital efficiency.

1. Class of shares repurchased	Common shares
2. Total number of shares repurchased	391,800 shares
3. Total repurchase amount	1,599,011,400 yen
4. Repurchase period	From January 1, 2026 to January 19, 2026 (execution base)
5. Repurchase method	Market purchases

(Reference)

1. Resolution at the Board of Directors meeting held on November 6, 2025

(1) Class of shares to be repurchased	Common shares
(2) Total number of shares to be repurchased	Up to 3,500,000 shares (Equivalent to 3.35% of outstanding shares, excluding treasury shares)
(3) Total repurchase amount	Up to 8 billion yen
(4) Repurchase period	From December 8, 2025, to January 31, 2026
(5) Repurchase method	Market purchases, including Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

2. Total number of own shares repurchased based on the above Board of Directors resolution

(1) Total number of shares repurchased 2,124,100 shares

(2) Total repurchase amount 7,999,981,700 yen

End