NAGASE
Delivering next.

August 4, 2026

To Whom It May Concern:

Company Name: NAGASE & CO., LTD.
Representative: Hiroyuki Ueshima, Representative Director, President and CEO
Stock Exchange Listings: Tokyo (Prime Market) Code 8012
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Notice Regarding Repurchase of Own Shares

(Repurchase of Own Shares in accordance with the Articles of Incorporation under Article 165-2 of the Companies Act)

NAGASE & CO., LTD. (hereinafter referred to as "NAGASE") hereby announces that its Board of Directors, at a meeting held on August 4, 2026, resolved to repurchase its own shares in accordance with Article 156 of the Companies Act, as applied pursuant to Article 165-3 of the Companies Act.

1. Reason for the Repurchase of Own Shares

NAGASE positions the enhancement of shareholder value as one of its key management priorities. Under Medium-Term Management Plan "Walk the Talk 2028", NAGASE has established a shareholder return policy of delivering continuous dividend increases and flexibly repurchasing its own shares.

Based on the above shareholder return policy, NAGASE will repurchase its own shares to enhance corporate and shareholder value by further improving capital efficiency, after comprehensively considering the current state of its stock price, financial position and investment capacity for growth.

2. Details of the share to be repurchased

(1) Class of shares to be repurchased	Common shares
(2) Total number of shares to be repurchased	Up to 3,700,000 shares (Equivalent to 0.90% of outstanding shares, excluding treasury shares)
(3) Total repurchase amount	Up to 3 billion yen
(4) Repurchase period	From August 5, 2026, to September 30, 2026
(5) Repurchase method	Market purchases

(Reference) treasury shares held as of July 31, 2026

Total number of shares issued (excluding treasury shares)	410,752,309 shares
Total number of treasury shares	28,880,831 shares

End