November 2, 2026
Nagase & Co., Ltd.

Greater China and ASEAN Regional Headquarters Established
Accelerating Regional Business Creation and Improving Business Foundations

Nagase & Co., Ltd. (Head Office: Chuo-ku, Tokyo; Representative Director, President and CEO: Hiroyuki Ueshima) is aiming to achieve a market capitalization of JPY 1 trillion at the earliest opportunity as part of “Building the Foundation for Exponential Growth", set out in the medium-term management plan Walk the Talk 2028 along with the three core policies of execution of growth strategies, development of human capital, and building resilience. This is an announcement of the establishment of NAGASE (ASIA PACIFIC) LIMITED (Head Office: Hong Kong), a new company managing the Greater China and ASEAN region.

Since the 1970s, the NAGASE Group has established local subsidiaries in the Greater China and ASEAN region, expanding its business primarily as a trading company. Gross profit on sales in these regions account for approximately 26% of the Group’s total (as of the end of March 2026). Greater China and ASEAN form a large market while mutually influencing each other, and are important hubs of the Group’s management strategy.

This new company will search for unique regional opportunities for business creation, as well as aiming to increase operating resilience through enhance governance. In order to take a big-picture view of the region as a whole and engage in agile investment of management resources from a ground-level perspective, authority will be delegated to the new company.

The NAGASE Group strives to contribute to the well-being of people and the Earth by solving challenges faced by our customers and society through materials.

■Overview of Regional Headquarters

(1) Name	NAGASE (ASIA PACIFIC) LIMITED
(2) Capital	1,000,000 HKD (Nagase & Co., Ltd.: 100%)
(3) Established	November 2026
(4) Address	Suits 607-9, 6/F, South Tower, World Finance Centre, Harbour City, 17 Canton Road, Tsimshatsui, Kowloon, Hong Kong (in Nagase (Hong Kong) Ltd.)
(5) Business Overview	Regional management, corporate administration, corporate planning

◆Inquiries

<Media Inquiries>

Nagase & Co., Ltd.

NAGASE
Delivering next.

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