

FYE March 2020 Third Quarter Financial Highlights

NAGASE & CO., LTD. February 5, 2020



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Consolidated Statements of Income



- Net sales: Overall industry weakness and stronger yen led to lower sales.
- Operating income: Lower profits due to lower sales and increased expenses in connection with the Prinova Group acquisition.

(100 millions of yen)

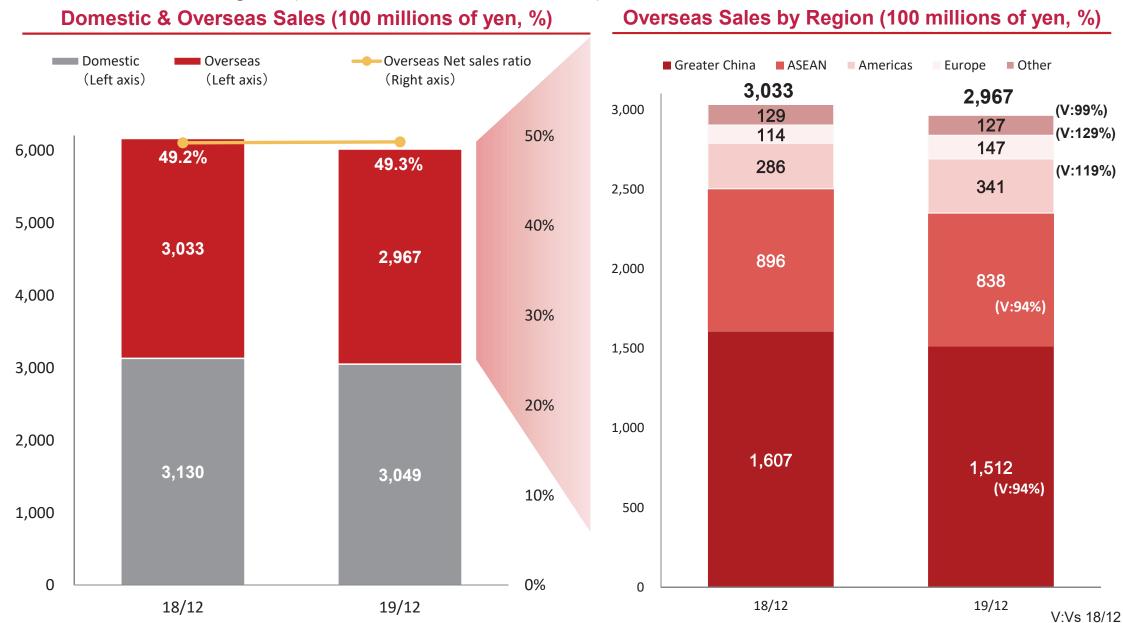
| | 18/12 | 19/12 | Change | Vs. PY | Revised Forecast (full year) |
|---|---------|---------|--------|------------|---------------------------------|
| Net sales | 6,164 | 6,017 | △ 147 | 98% | 8,200 |
| Gross profit | 808 | 778 | △ 30 | 96% | 1,080 |
| <gp ratio=""></gp> | 13.1% | 12.9% | △ 0.2% | _ | 13.2% |
| SG&A expenses | 599 | 627 | + 27 | 105% | 865 |
| Operating income | 209 | 150 | △ 58 | 72% | 215 |
| Ordinary income | 222 | 157 | △ 65 | 71% | 220 |
| Profit attributable to owners of the parent | 161 | 120 | △ 40 | 75% | 173 |
| US\$ Exchange rate (period average) | @ 111.1 | @ 108.7 | @ 2.5 | strong yen | @108.0 |
| RMB Exchange rate (period average) | @ 16.6 | @ 15.6 | @ 1.0 | strong yen | @ 15.4 |

【 Foreign exchange rate impact on19/12 net sales and operating income results 】 Net sales: Δ¥10.5 billion (approx.); Operating income: Δ¥100million

Net Sales by Region (Domestic, Overseas)



■ Despite increased sales in the Americas and Europe due to the consolidation (two months) of the Prinova Group, sales decreased in other regions. (overseas ratio of total sales 49.3%)



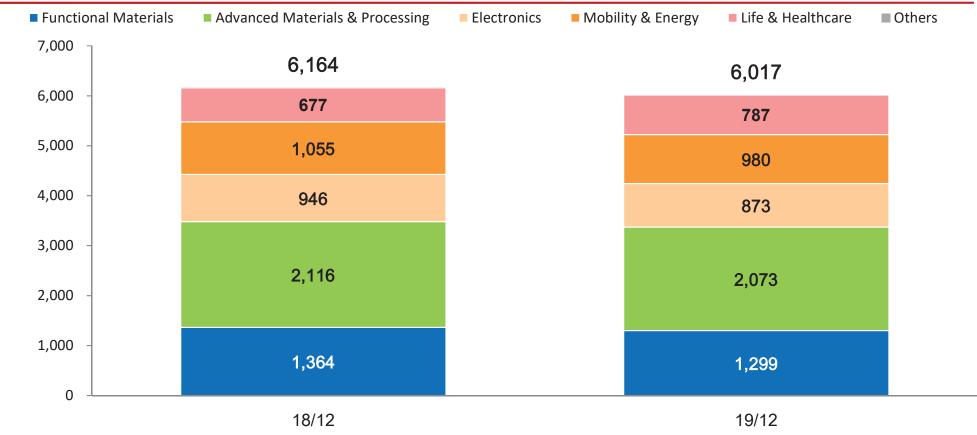
Net Sales: Two-Year Comparison (by Segment)



■ Electronics: Despite increased sales of photolithography material, sales of precision processing-related, equipment-related, and display-related materials used in connection with intermediate processing in semiconductors were lower, driving overall sales down.

Life & Healthcare: Though sales of AA2G™ to customers in the skin care and toiletries sectors were higher overseas, sales decreased in Japan. In the medical and pharmaceutical field, though sales in the pharmaceutical business decreased, sales of pharmaceutical raw materials and intermediates, as well as medical materials, increased. However, in the food materials field, increased sales of TREHA™ and other products, as well as contribution by consolidation of the Prinova Group (two months), led to overall increases.

Net Sales by Segment (100 millions of yen)



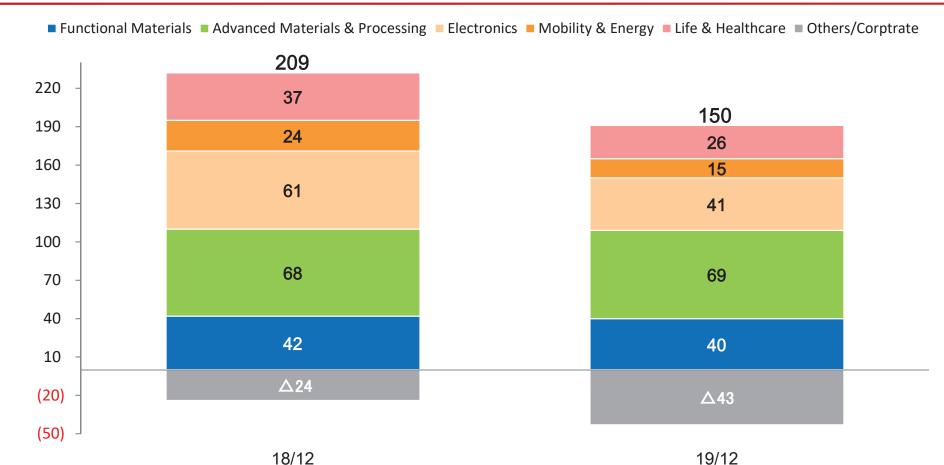
^{*} As of April 1, 2019, the Automotive & Energy Segment has been renamed the Mobility & Energy Segment Copyright © 2020 NAGASE & CO., LTD.

Operating income: Two-Year Comparison (by Segment) ANAGASE



- Profit lower in all segments other than Advanced Materials & Processing.
- ■Advanced Materials & Processing: Despite reduced sales, increased profitability in the Company's manufacturing subsidiaries in Japan led to higher profit.
- ■Life & Healthcare: Despite increased sales, decreased profitability in a portion of the Company's manufacturing subsidiaries leads to lower profit.
- Corporate/Other: Increased expenses in connection with the Prinova Group acquisition and system-building to implement measures toward medium- and long-term growth resulted in greater expenses overall.

Operating income by Segment (100 millions of yen)



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Consolidated Balance Sheets



- Assets: Increase of ¥74.2 billion due to intake of assets in connection with new consolidation of a subsidiary, recording of intangible assets including goodwill, and an increase in investments in securities due to price increases of shares owned.
- Liabilities: Increase of ¥62.8 billion due to increase in interest-bearing debt as a result of the Prinova Group acquisition.
- Net assets: Increase of ¥11.4 billion due to the recording of profit attributable to owners of the parent, as well as an increase in net unrealized holding gain on securities.
- Shareholders' Equity Ratio down 4.8 points to 49.4%.

| Assets | | | Liabilities and Net Assets (100 millions of yen) | | | | |
|-------------------------------|-------|-------|--|--|-------|-------|--------|
| | 19/03 | 19/12 | Change | | 19/03 | 19/12 | Change |
| Total current assets | 3,658 | 3,903 | + 245 | Total current liabilities | 2,018 | 2,139 | + 120 |
| Cash and time deposits | 440 | 383 | △ 57 | Notes and accounts payable | 1,172 | 1,232 | + 60 |
| Notes and accounts receivable | 2,304 | 2,459 | + 154 | Short-term loans and current portion of CP | 579 | 632 | + 53 |
| Inventories | 810 | 944 | + 134 | Other | 266 | 273 | + 6 |
| Other | 102 | 116 | + 13 | Total long-term liabilities | 528 | 1,036 | + 507 |
| Total non-current assets | 2,015 | 2,512 | + 497 | Long-term loans and Bonds | 275 | 721 | + 446 |
| Property, plant and equipment | 664 | 744 | + 79 | Net defined benefit liability | 124 | 138 | + 13 |
| Intangible fixed assets | 372 | 707 | + 334 | Other (Deferred tax liabilities, etc.) | 128 | 176 | + 48 |
| Investments, other assets | 977 | 1,060 | + 83 | Total liabilities | 2,547 | 3,176 | + 628 |
| Investments in securities | 902 | 966 | + 63 | Total net assets | 3,126 | 3,240 | + 114 |
| Other | 75 | 94 | + 19 | Shareholders'equity | 2,628 | 2,693 | + 64 |
| | • | | | Accumulated other comprehensive income | 447 | 474 | + 26 |
| | | | | Net unrealized holding gain on securities | 418 | 456 | + 38 |
| | | | Translation adjustment | 32 | 19 | △ 13 | |
| | | | Other | △ 2 | △1 | + 1 | |
| | | | | Non-controlling interests | 49 | 72 | + 23 |
| Total assets | 5,673 | 6,416 | + 742 | Total liabilities and net assets | 5,673 | 6,416 | + 742 |





Bringing it all together

https://www.nagase.co.jp/

These presentation materials contain forward-looking projections based on assumptions, forecasts, and plans as of February 5, 2020. Actual earnings may differ from projections due to risks and uncertainties in the future global economy, competitive landscape, currency exchange rates, etc.